# Ethics, IRBs, and Network Research

# Why we need to think about ethics in our projects

New York Times SEP 08, 2001

#### Scholar Sets Off Gastronomic False Alarm

By JOHN KIFNER

- When Jean-Claude Baker, the owner of Chez Josephine, got the letter, he was, he said, "devastated."
- It was a restaurateur's nightmare: a patron celebrating his wedding anniversary -- a Columbia professor no less -- said he had been sickened. "Extended nausea, vomiting, diarrhea and abdominal cramps all pointed to one thing: food poisoning," the letter said.
- "Our special romantic evening became reduced to my wife watching me curl up in a fetal position on the tiled floor of our bathroom between rounds of throwing up," the letter, on Columbia Business School stationery from Frank Flynn, professor of organizational behavior, went on.
- Chez Josephine's chef, Marvin James, was, if anything, even more heartbroken.
- "My ego was hurt. I thought we had let Jean-Claude down," Mr. James said. "I ripped my cooks apart."
- Unknown to the Chez Josephine crew, similar scenes were being played out at restaurants all over town -- 240 of them, Columbia now says -- that received the identically worded, totally fictitious letter from Professor Flynn as part of a study to determine how they responded to complaints.

# The consequences...

- A LOT of yelling and reprimanding
- Closing of kitchens in some of the highest ends restaurants in NYC
- Time spent trying to identify when the problem happened
- Visits from the NYC Public Health
  Department, some of which required stool
  samples from kitchen employees
- A lawsuit was filed against Columbia University

# A possible consequence that didn't happen

- ALL federally-funded research at Columbia University is shut down for an entire year
- Happened at Johns Hopkins University

### Lesson

- We need to think through the potential implications of our research on the people and organizations we choose to study
- We need to minimize any potential damage to our study subjects

### Institutional Review Boards

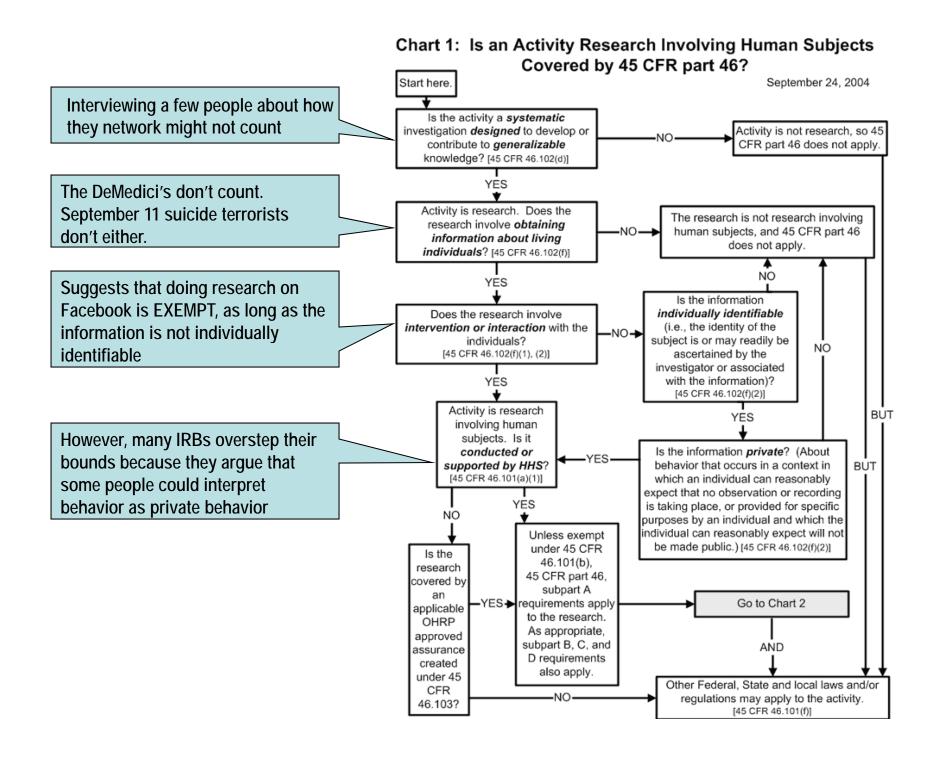
- IRBs are one mechanism that has been established to help with protecting subjects
- Set up primarily to deal with medical research
- Our research is something of a nuisance for IRBs
  - While it doesn't fit neatly into their normal methods for conducting research...
  - ...if we make an IRB-related mistake, it threatens the medical school researchers

# Growing power of IRBs

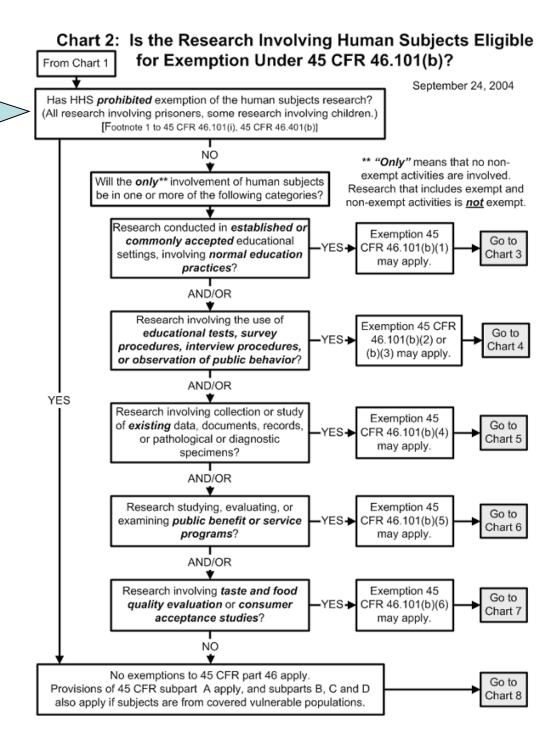
 IRBs have grown in size and stature ever since the Johns Hopkins case

# How to get your network study approved by an IRB

- Begin by figuring our whether you need IRB approval at all
  - Exempt review
  - Expedited review
  - Full board review
- Use the decision charts provided by Office for Human Research Protections (OHRP) in the Health and Human Services (HHS) Department.
- http://www.hhs.gov/ohrp/humansubjects/guidanc e/decisioncharts.htm



IRBs are very sensitive to the idea that a subject might be coerced into participating; this is particularly so for prisoners and minors



### Chart 3: Does Exemption 45 CFR 46.101(b)(1) (for Educational Settings) Apply?

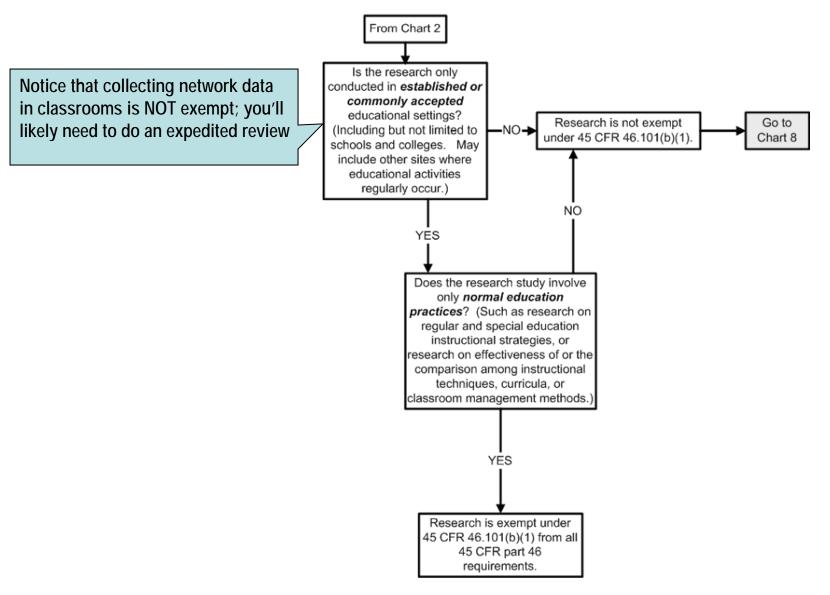
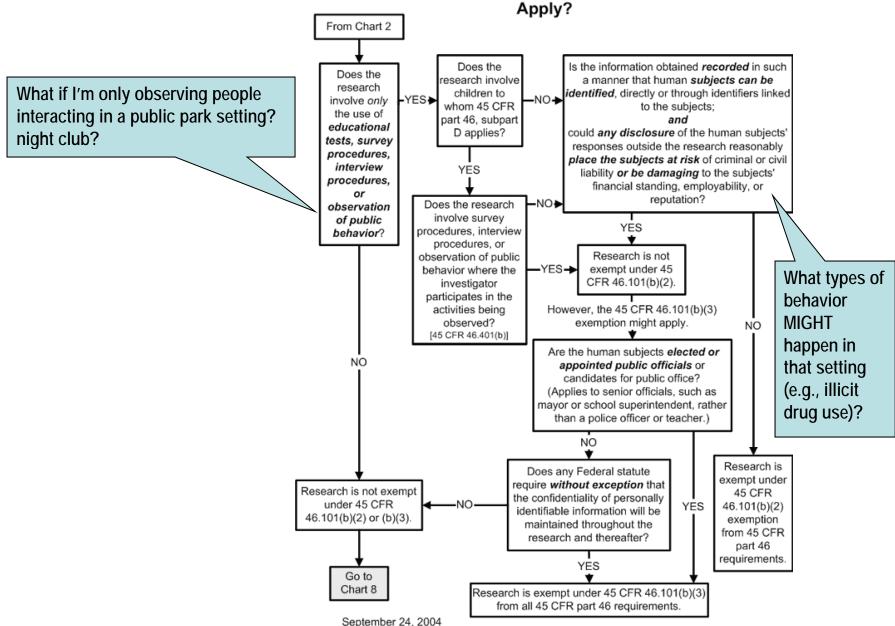
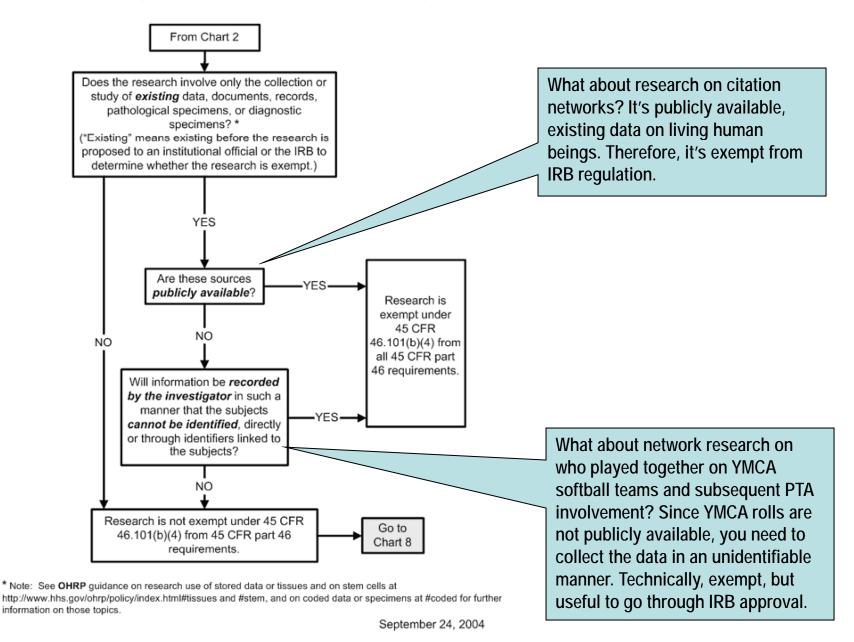


Chart 4: Does Exemption 45 CFR 46.101(b)(2) or (b)(3) (for Tests, Surveys, Interviews, Public Behavior Observation)

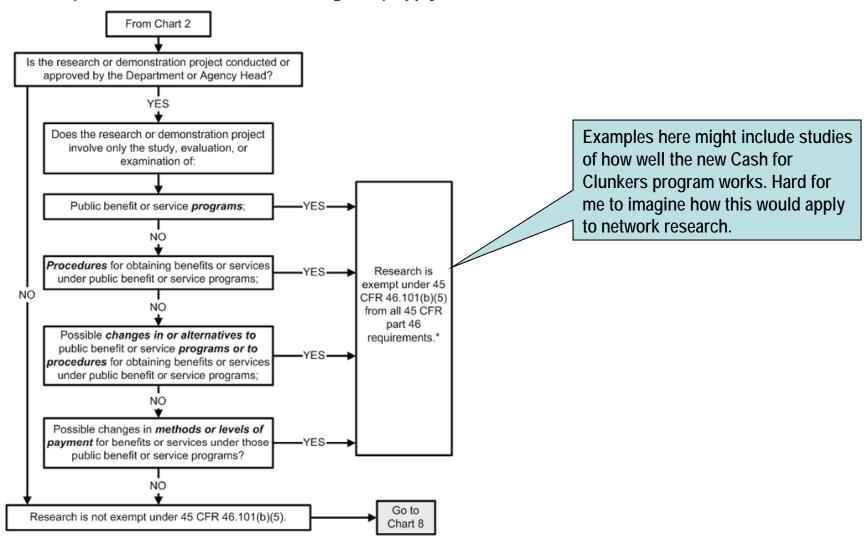
Apply?



#### Chart 5: Does Exemption 45 CFR 46.101(b)(4) (for Existing Data Documents and Specimens) Apply?

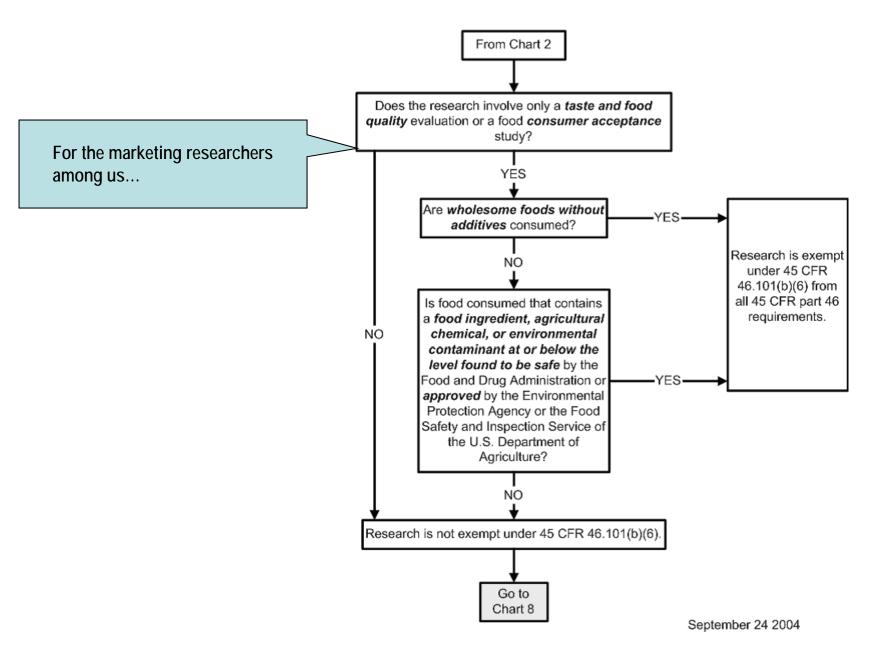


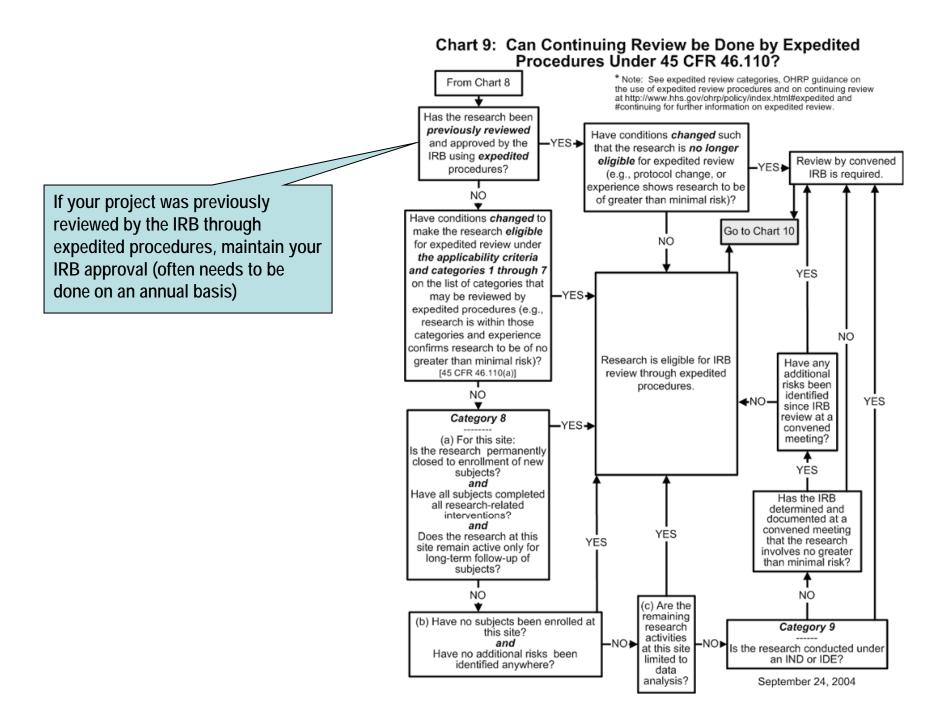
#### Chart 6: Does Exemption 45 CFR 46.101(b)(5) (for Public Benefit or Service Programs) Apply?

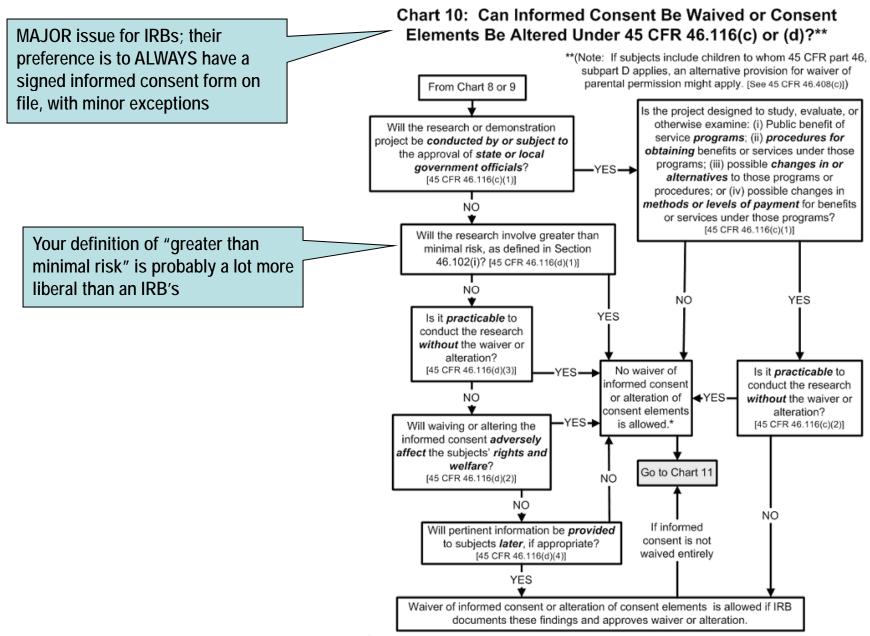


<sup>\*</sup> Note: See OHRP guidance on exemptions at http://www.hhs.gov/ohrp/policy/index.html#exempt for further description of requirements for this exemption.

### Chart 7: Does Exemption 45 CFR 46.101(b)(6) (for Food Taste and Acceptance Studies) Apply?

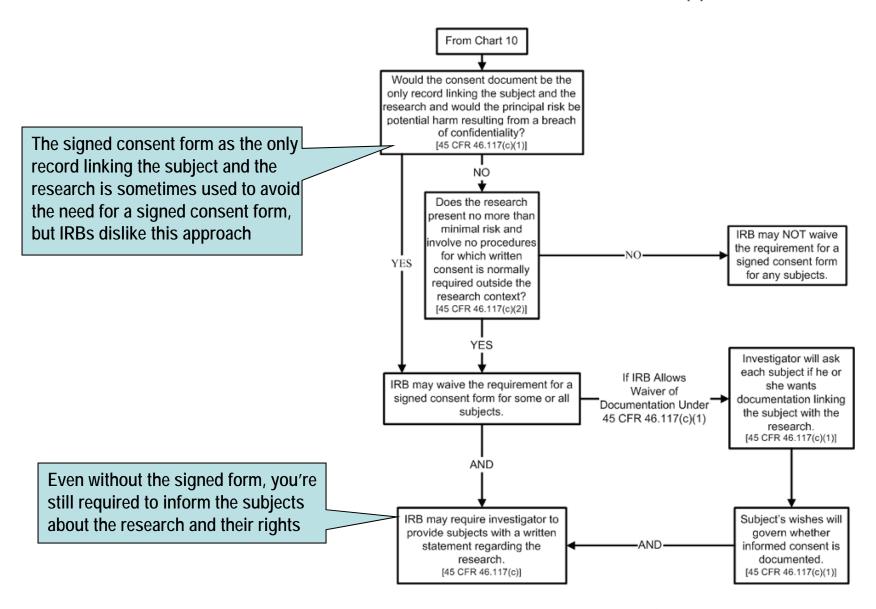






<sup>\*</sup> Note: See OHRP guidance on informed consent requirements in emergency research at http://www.hhs.gov/ohrp/policy/index.html#emergency for further information on emergency research informed consent waiver. September 24, 2004

Chart 11: Can Documentation of Informed Consent Be Waived Under 45 CFR 46.117(c)?



# After IRB approval

- Apply for a Certificate of Confidentiality through the NIH
  - Prevents your research from being subpoenaed by any court of law
- See the following website for more information:
  - <a href="http://grants.nih.gov/grants/policy/coc/">http://grants.nih.gov/grants/policy/coc/</a>
- Your institution's IRB officer should be able to help you with application

# Examples

- Example presentation to potential subjects
- Example consent form

## **FAQs**

- What if the company wants us to report back with names?
  - Negotiate that you won't do this ahead of time
  - One way to do that is to complete a "contract" ahead of time (see Borgatti & Molina, 2005)

## **FAQs**

- Some members of the organization are upset that their names are on the roster.
   What do I do?
  - There is nothing wrong with collecting a person's perceptions of others
  - You don't need the alter's informed consent
  - However, if you want, you can intentionally exclude the data on that person

## **FAQs**

- The data are confidential, but not anonymous. How do we ensure that it doesn't leak out?
  - Use ID numbers, rather than names
  - Use a different set of ID numbers in the analytical dataset, as compared to what is collected originally

## Multiple ID numbers

- "To further assure confidentiality, we will be working with two separate files:
- File 1 A list of the employees' names along with a random three-digit code that has been assigned to those names will be provided to the organization's HR department by Kristin Scott. File 1 will be destroyed once File 2 is created.
- File 2 Contains employee survey information matched with data requested from the HR department (i.e., performance appraisal, promotion and turnover data). In this file, the employee is only identified by the random three-digit codes provided in File 1."

# Questions?